Outside Audit & Supervisory Board Member Messages



Koichi Hayashi Outside Audit & Supervisory Board Member

I have been involved with finance, accounting, and auditing for roughly 30 years. After acquiring experience in audit work in the US and returning to Japan, I have participated in multiple M&As, including cross-border M&As, and the accompanying post-merger integration work. Meanwhile, as CKD aims for greater global business growth, it has been actively promoting capital partnerships outside of Japan and business acquisitions within Japan. Based in part on my past experience, I intend to constantly verify whether CKD's management control framework corresponds to its growth. Even in these chaotic times, only when this appropriate control framework is in place can CKD achieve sustainable business growth and build win-win relationships with its stakeholders.



Takeshi Sawaizumi
Outside Audit &
Supervisory Board Member

With no end in sight to the COVID-19 pandemic that is gravely affecting the world economy, the escalation of the power struggle between the US and China is shaking up global systems. Japan is subject to a wide range of geopolitical risks and the country is facing an extremely difficult situation in terms of both national security and economy. Despite this situation, CKD is aiming to be a "Total FA Worldwide Supplier" and further advance its business development. Based on my experience and involvement in the management of many companies from the stance of finance, I will maintain my gaze on these numerous changes at the global level, while at the same time as an outside Audit & Supervisory Board member, ensure credibility among all stakeholders and strive to contribute however modestly, to the achievement of the corporate targets established by CKD.



Shuzo Hashimoto
Outside Audit &
Supervisory Board Member

The COVID-19 pandemic is transforming the social and economic structures that have existed to date. It is driving great change in the way social and economic activities are carried out and I think that companies will need to practice more robust corporate governance.

As an outside Audit & Supervisory Board member, my role is to oversee the execution of duties by directors and communicate from a more neutral and objective position. Over more than 30 years working as a lawyer, I have participated in the business of a variety of companies and I will strive to leverage this experience at CKD. I will remain aware of my position as an outside Audit & Supervisory Board member as I cooperate with our varied stakeholders and I will do my best to ensure the effectiveness of the Company's corporate governance and contribute to enhancing corporate value.