

# Board of Directors, Audit & Supervisory Board Members



**Kazunori Kajimoto**  
President

Apr. 1980	Joined the Company
Jun. 2004	Director & Executive Officer General Manager, Sales and Marketing Division
Jun. 2005	Director & Managing Executive Officer
Jun. 2008	President (to the present)



**Katsuhito Okuoka**  
Director and  
Senior Managing Executive Officer

Apr. 1991	Joined the Company
Jun. 2014	Deputy General Manager, Components Business Division, General Manager, Administration Department
Jun. 2015	Executive Officer General Manager, Components Business Division
Jun. 2016	Director & Executive Officer
Jun. 2018	Director & Managing Executive Officer
Jun. 2019	Director and Senior Managing Executive Officer (to the present)
Jun. 2020	General Manager, Corporate Planning Department (to the present) General Manager, Security Export Control Office (to the present) General Manager, Internal Control and Auditing Office (to the present)



**Shinji Yuhara**  
Director and Executive Officer

Apr. 1986	Joined the Company
Oct. 2007	General Manager, Nagoya Sales Department, Nagoya Branch, Sales and Marketing Division
May 2012	Osaka Branch Manager, Sales and Marketing Division
Jun. 2013	Executive Officer
Apr. 2014	Deputy General Manager, Sales and Marketing Division
Apr. 2015	General Manager, Sales and Marketing Division (to the present)
Jun. 2018	Director & Executive Officer (to the present)



**Katsunori Hayashida**  
Director and Executive Officer

Apr. 1984	Joined the Company
Jun. 2006	General Manager, Production Department, Automatic Machinery Business Division
May 2009	General Manager, Battery Engineering Department, Automatic Machinery Business Division
Apr. 2011	General Manager, Procurement Department, Purchasing Division
Jun. 2018	Executive Officer General Manager, Automatic Machinery Business Division
Jun. 2019	Director and Executive Officer (to the present)
Jun. 2020	General Manager, Components Business Division (to the present)



**Junichi Kagawa**  
Outside Director

Apr. 1977	Joined NGK Spark Plug Co., Ltd.
Jun. 2003	Director
Jun. 2007	Managing Director
Jun. 2009	Senior Managing Director
Jun. 2011	Advisor & Senior Technical Executive
Jun. 2012	Director, the Company (to the present)
Jul. 2014	Commissioned by NGK Spark Plug Co., Ltd.
Apr. 2015	Advisor, Shinwa Gijutsu Company (to the present)



**Noriko Asai**  
Outside Director

Apr. 1997	Research Assistant, School of Economics, Nagoya University
Mar. 1999	Received Ph.D. (Economics)
Apr. 2003	Assistant Professor, School of Management, Chukyo University
Apr. 2007	Professor, School of Management, Chukyo University (to the present)
Jun. 2015	Director, the Company (to the present)
Jun. 2020	Outside Director, IBIDEN Co., Ltd. (to the present)



**Kazumasa Uemura**  
Outside Director

Mar. 1990	Received Ph.D. (Medicine) from Nagoya University
Aug. 2005	Professor, Medical Education Center, School of Medicine, Nagoya University
Apr. 2009	Advisor to President, Nagoya University
Apr. 2017	Professor, Faculty of Health and Medical Sciences Aichi Shukutoku University (to the present)
May 2017	Professor Emeritus of Nagoya University (to the present)
Jun. 2017	Director, the Company (to the present)



### Masafumi Kokubo

**Standing Audit & Supervisory Board Member**

Apr. 1983 Joined the Company  
 Oct. 2005 General Manager, Sales and Planning Department, Sales and Marketing Division  
 Oct. 2008 Chairman and President, TAIWAN CKD CORPORATION  
 Sep. 2012 General Manager, Corporate Planning Department  
 Jun. 2015 Executive Officer  
 Jun. 2018 Director & Executive Officer  
 General Manager, Security Export Control Office  
 General Manager, Internal Control and Auditing Office  
 Jun. 2019 Director and Senior Executive Officer  
 Jun. 2020 Standing Audit & Supervisory Board Member (to the present)



### Koichi Hayashi

**Outside Audit & Supervisory Board Member**

Oct. 1990 Joined KPMG LLP, New York Office  
 Apr. 1997 Registered as a certified public accountant  
 Mar. 2008 Representative Director, Attax Co., Ltd. (to the present)  
 Jun. 2010 Audit & Supervisory Board Member, the Company (to the present)  
 Jun. 2013 Outside Auditor, Plaza Create Co. Ltd.  
 Jun. 2018 Outside Director, Plaza Create Co. Ltd. (to the present)



### Takeshi Sawaizumi

**Outside Audit & Supervisory Board Member**

Apr. 1974 Joined The Sumitomo Bank, Limited (currently Sumitomo Mitsui Banking Corporation)  
 Jun. 2002 Executive Officer  
 General Manager, Osaka Second Corporate Business Office (Sumitomo Mitsui Banking Corporation)  
 Jun. 2003 Executive Director, Sumitomo Mitsui Card Company, Limited  
 Oct. 2006 President, Alpha REIT Advisors Co., Ltd.  
 Jun. 2008 President, SMBC Consulting Co., Ltd.  
 Jun. 2014 Audit & Supervisory Board Member, the Company (to the present)  
 Oct. 2014 Advisor, Laox Co., Ltd. (to the present)



### Shuzo Hashimoto

**Outside Audit & Supervisory Board Member**

Apr. 1987 Registered as attorney-at-law Joined Oguri Law Office  
 Apr. 1992 Established Hashimoto Law Firm, Director (to the present)  
 Apr. 2004 Vice Chairman, Nagoya Bar Association (currently Aichi Bar Association)  
 Jun. 2020 Audit & Supervisory Board Member, the Company (to the present)

## Board of Directors Meeting Attendance and Skill Set Matrix

	Name	Attendance at Board of Directors meetings	Skill Set							
			Independence (Outside)	Corporate management	Manufacturing, technology, research and development	Sales and marketing	Finance and accounting	Legal affairs	Compliance, corporate governance	International experience
Directors	Kazunori Kajimoto	11/11		○		○	○		○	○
	Katsuhito Okuoka	11/11		○	○				○	
	Shinji Yuhara	11/11				○				
	Katsunori Hayashida	9/9			○	○			○	○
	Junichi Kagawa	11/11	○	○	○	○		○	○	○
	Noriko Asai	11/11	○		○	○			○	
	Kazumasa Uemura	11/11	○	○					○	○
Audit & Supervisory Board Members	Masafumi Kokubo	11/11		○		○	○	○	○	○
	Koichi Hayashi	10/11	○	○			○		○	○
	Takeshi Sawaizumi	11/11	○	○		○	○		○	
	Shuzo Hashimoto	—	○	○				○	○	

\* The attendance result for Katsunori Hayashida is for meetings after he assumed office on June 21, 2019.

\* Shuzo Hashimoto assumed the position of Audit & Supervisory Board member on June 19, 2020.